

**INDIRA GANDHI NATIONAL OPEN UNIVERSITY
MAIDAN GARHI, NEW DELHI – 110068**

School of Management Studies

**MINUTES OF THE 50th SCHOOL BOARD MEETING OF THE SCHOOL OF
MANAGEMENT STUDIES, IGNOU, HELD ON JULY 11th, 2022 AT 11.00 AM IN THE
CONFERENCE ROOM, SOMS, VISVESWARAYYA BHAWAN, NEW ACADEMIC
COMPLEX, IGNOU, MAIDAN GARHI, NEW DELHI-110 068.**

The 50th meeting of the School Board of School of Management Studies, IGNOU, was held on July 11th, 2022 at 11.00 am in the Conference Room, SOMS, Visveswarayya Bhawan, New Academic Complex, IGNOU, Maidan Garhi, New Delhi-110068. The following were present:

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| 1. Prof. K. Ravi Sankar, Director, SOMS, IGNOU | Chairman |
| 2. Prof. Nawal Kishor, SOMS, IGNOU | Member |
| 3. Prof. M.S.S. Raju, SOMS, IGNOU | Member |
| 4. Prof. Anurag Saxena, SOMS, IGNOU | Member |
| 5. Prof. Neeti Agrawal, SOMS, IGNOU | Member |
| 6. Prof. Anjali C. Ramteke, SOMS, IGNOU | Member |
| 7. Prof. Kamal Vagrecha, SOMS, IGNOU | Member |
| 8. Prof. Subodh Kesharwani, SOMS, IGNOU | Member |
| 9. Prof. Madhulika P. Sarkar, SOMS, IGNOU | Member |
| 10. Prof. Rashmi Bansal, SOMS, IGNOU | Member |
| 11. Prof. Rajeev Kumar Shukla, SOMS, IGNOU | Member |
| 12. Dr. Venkataiah Chittipaka, Associate Professor, SOMS, IGNOU | Member |
| 13. Dr. Anupriya Pandey, Associate Professor, SOMS, IGNOU | Member |
| 14. Prof. Vandana Singh, SOE, IGNOU | Member |
| 15. Dr. P. Vijaya Kumar, Associate Professor, SOA, IGNOU | Member |
| 16. Dr. Buta Singh, Assistant Professor, SOCE, IGNOU | Member |
| 17. Prof. R. K. Singh, Delhi School of Economics
University of Delhi, New Delhi. | Member |
| 18. Dr. D. D. Bedia, Pt. Jawaharlal Nehru Institute of Business Mgt.,
Vikram University, Ujjain, Madhya Pradesh; and, | Member |
| 19. Prof. G.V. Chalam, Former Dean, Dept. of Commerce & Business
Administration, Nagarjuna University, Guntur. | Member |

Prof. G. Subbayamma, Prof. Madhu Tyagi, Prof. Srilatha, Prof. Nayantara Padhi, Dr. N. Rajendra Prasad, Mr. Saurabh Jain, Prof. R K Mittal, and Prof. Amirul Hassan Ansari, could not attend the meeting. Prof. Sunil Kumar, and Dr. K Anil Kumar are on EOL from the University.

Prof. Ravi Sankar, Director, and Chairman of the School Board of SOMS extended a warm welcome to all the Members of the School Board and informed the Board that this is the 50th meeting of the School Board of School of Management Studies.

The Chairman also briefed the Board the major developments that have taken place in the School between the 49th Meeting of the School Board held on March 20, 2022 and now.


प्रो. के. रवि शंकर / Prof. K. Ravi Sankar
निदेशक (प्र.अ.वि.) / Director (SOMS)

Further he informed that the AICTE has approved all the MBA programmes of the School for the year 2022-23. He also informed that the School has put on offer 4 new MBA programmes in the functional specialisations from July 2022 session onwards.

The Board noted the developments and appreciated the efforts of the Faculty.

Thereafter, the following agenda items were taken up:

Item No.	Subject
50.01	To confirm the Minutes of 49th meeting of the School Board held on March 20, 2022.
50.01.01	The Chairman informed the members that the minutes of 49 th meeting of the School Board of the School of Management Studies, which was held virtually on March 20, 2022, were circulated to the Members. No comments have been received on the minutes from the Members of the School Board in the stipulated time.
50.01.02	<i>The School Board confirmed the Minutes of 49th meeting of the School Board held on March 20, 2022.</i>
50.02	To report the items approved by the School Board by circulation in the month of May 2022.
50.02.01	The Chairman informed the members that in view of the urgency, the school had to seek the approval of the School Board for two items by circulation. The items were circulated to all the members of School Board through e-mail in the month of May 2022. Subsequently, the approvals of the School Board sought by circulation were also circulated through email to all the members.
50.02.02	<i>The School Board noted the above approvals of the School Board sought by circulation.</i>
50.03	To report the Action Taken on the Minutes of 49th meeting of the School Board held on March 20, 2022 and the items approved by the School Board by Circulation in the Month of May, 2022.
50.03.01	The Chairman presented the Action Taken on the Minutes of the 49 th meeting of the School Board held on March 20, 2022 and the subsequent approval of two items by the School Board through circulation in the Month of May 2022. The Chairman informed the Board that necessary action on almost all the items has been initiated.
50.03.02	<i>The School Board noted the Action Taken Report.</i>


 प्रो. के. रवि शंकर / Prof. K. Ravi Sankar
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50.04	To report the Progress and Development of SOMS during the last 3 years.																																				
50.04.01	The Director, SOMS, informed the School Board that during the last three years (July 2019 to July 2022) the School of Management Studies, IGNOU, has achieved tremendous progress and outstanding performance. Therefore, it was felt that these landmark achievements of the School and the hard work of the Faculty deserve to be recorded and reported in a comprehensive manner to the School Board. The Director, SOMS, briefed the School Board about the various developments and presented the progress report for the period. The table given below presents the broad picture of the activities undertaken during the last 3 year period at a glance: <table><tr><th colspan="3">At a Glance</th></tr><tr><th>Sl.No.</th><th>Activity</th><th>Number</th></tr><tr><td>1.</td><td>Programmes Launched</td><td>12</td></tr><tr><td>2.</td><td>Course Development</td><td>98</td></tr><tr><td>3.</td><td>MoUs Signed</td><td>05</td></tr><tr><td>4.</td><td>School Board Meetings Convened</td><td>08</td></tr><tr><td>5.</td><td>Moderation Committee Meetings</td><td>70</td></tr><tr><td>6.</td><td>Ph.D. theses Submitted</td><td>19</td></tr><tr><td>7.</td><td>M.Phil. Dissertations Submitted</td><td>04</td></tr><tr><td>8.</td><td>DRC Meetings</td><td>42</td></tr><tr><td>9.</td><td>Swayam Courses</td><td>16</td></tr><tr><td>10.</td><td>Internship Fairs</td><td>02</td></tr></table> The Director informed that the School has made tremendous progress during the last 3 years, despite the Corona pandemic. He also stated that all this was possible because of the unstinted support and continuous encouragement by the Honorable Vice Chancellor, Prof. Nageshwar Rao, and the full cooperation extended by Prof. R. P. Das, Pro Vice Chancellor, who is in-charge of the School. He further Informed the members that the Faculty of the School has undertaken these tasks with a missionary spirit and worked hard to complete these assignments. This shows their commitment towards the students and the University.	At a Glance			Sl.No.	Activity	Number	1.	Programmes Launched	12	2.	Course Development	98	3.	MoUs Signed	05	4.	School Board Meetings Convened	08	5.	Moderation Committee Meetings	70	6.	Ph.D. theses Submitted	19	7.	M.Phil. Dissertations Submitted	04	8.	DRC Meetings	42	9.	Swayam Courses	16	10.	Internship Fairs	02
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50.04.02	<i>The School Board appreciated the progress and the achievements of the school and congratulated the Director and the Faculty of the school for their outstanding performance during the period of last three years. The detailed progress report is placed herewith as <u>Annexure 50.01</u> to the Minutes.</i>																																				
50.05	To report the signing of MoU between Institute of Cost Accountants of India (ICAI) and IGNOU on May 27, 2022.																																				
50.05.01	The Director, SOMS, informed the Board that IGNOU has entered into an MoU with the Institute of Cost Accountants of India (erstwhile Institute of Cost and Works Accountants of India), on May 27, 2022, for academic collaboration.																																				

	The Director also informed that the university had signed an MoU earlier with the Institute to offer two Collaborative programmes i.e. BCOMFCA and MCOMMAFS by giving credit transfer to the students who are pursuing CMA course of the Institute when they join these 2 programmes of IGNOU. Both these two programmes were based on the old B.Com. and M.Com. programmes which were discontinued after launching the new/revised programmes. Therefore, the revision of existing MoU is essentially needed. He further informed that a series of meetings were held between the Faculty and the officials of ICAI. During the discussions it was agreed to sign a fresh generic MoU in order to facilitate credit transfer for the courses completed in the CMA/ICWA when these students take admission in the IGNOU programmes like MBA, M.Com, B. Com., etc. This MoU is a generic MOU and has much wider scope for academic collaborations between the Institutions.																																
50.05.02	<i>The School Board appreciated the school for taking this initiative and noted the signing of MoU between Institute of Cost Accountants of India (ICAI) and IGNOU on May 27, 2022.</i>																																
50.06	To consider the Minutes of Meetings of Course Design and Development Committees for different courses of MBA/ MBF Programmes.																																
50.06.01	The Director presented the item and informed the School Board that, as a part of restructuring of the MBA and MBF programmes, different meetings of the Course Design and Development Committees were conducted to finalize the course contents as per the details given below: <table border="1"> <thead> <tr> <th>S. No.</th><th>Course Title</th></tr> </thead> <tbody> <tr><td>1.</td><td>MMPC-018: Entrepreneurship</td></tr> <tr><td>2.</td><td>MMPO-008: International Logistics and Supply Chain Management</td></tr> <tr><td>3.</td><td>MMPC-019: Total Quality Management</td></tr> <tr><td>4.</td><td>MMPF-004: Security Analysis and Portfolio Management</td></tr> <tr><td>5.</td><td>MMPM-006: Marketing Research</td></tr> <tr><td>6.</td><td>MMPM-008: Rural Marketing</td></tr> <tr><td>7.</td><td>MMPM-004: International Marketing</td></tr> <tr><td>8.</td><td>MMPF-007: Equity Markets</td></tr> <tr><td>9.</td><td>MMPF-005: International Financial Management</td></tr> <tr><td>10.</td><td>MMPB-002: International Banking Management</td></tr> <tr><td>11.</td><td>MMPO-003: Operations Management</td></tr> <tr><td>12.</td><td>MMPM-007: Integrated Marketing Communication</td></tr> <tr><td>13.</td><td>MMPM-009: Retail Management</td></tr> <tr><td>14.</td><td>MMPO-004: Management Information System</td></tr> <tr><td>15.</td><td>MMPO-007: Maintenance Management</td></tr> </tbody> </table> The Director requested the Board to consider the minutes of the above meetings of Course Design and Development Committees.	S. No.	Course Title	1.	MMPC-018: Entrepreneurship	2.	MMPO-008: International Logistics and Supply Chain Management	3.	MMPC-019: Total Quality Management	4.	MMPF-004: Security Analysis and Portfolio Management	5.	MMPM-006: Marketing Research	6.	MMPM-008: Rural Marketing	7.	MMPM-004: International Marketing	8.	MMPF-007: Equity Markets	9.	MMPF-005: International Financial Management	10.	MMPB-002: International Banking Management	11.	MMPO-003: Operations Management	12.	MMPM-007: Integrated Marketing Communication	13.	MMPM-009: Retail Management	14.	MMPO-004: Management Information System	15.	MMPO-007: Maintenance Management
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50.06.02	<i>School Board approved the Minutes of meetings of the above Course Design and Development Committees for different courses of MBA/ MBF Programmes.</i>																																

50.07	To consider the Course Curriculum for different courses of MBA/ MBF Programmes.																																
50.07.01	The Director presented the item and informed the School Board that, as a part of restructuring of the MBA and MBF programmes, different meetings of the Course Design and Development Committees were conducted to finalize the course contents, the minutes of which were placed as item 50.06 of the agenda for this meeting. The course contents for the following courses were finalized in those meetings and are placed for consideration of the School Board: <table border="1"> <thead> <tr> <th>S. No.</th><th>Course Title</th></tr> </thead> <tbody> <tr><td>1.</td><td>MMPC-018: Entrepreneurship</td></tr> <tr><td>2.</td><td>MMPO-008: International Logistics and Supply Chain Management</td></tr> <tr><td>3.</td><td>MMPC-019: Total Quality Management</td></tr> <tr><td>4.</td><td>MMPF-004: Security Analysis and Portfolio Management</td></tr> <tr><td>5.</td><td>MMPM-006: Marketing Research</td></tr> <tr><td>6.</td><td>MMPM-008: Rural Marketing</td></tr> <tr><td>7.</td><td>MMPM-004: International Marketing</td></tr> <tr><td>8.</td><td>MMPF-007: Equity Markets</td></tr> <tr><td>9.</td><td>MMPF-005: International Financial Management</td></tr> <tr><td>10.</td><td>MMPB-002: International Banking Management</td></tr> <tr><td>11.</td><td>MMPO-003: Operations Management</td></tr> <tr><td>12.</td><td>MMPM-007: Integrated Marketing Communication</td></tr> <tr><td>13.</td><td>MMPM-009: Retail Management</td></tr> <tr><td>14.</td><td>MMPO-004: Management Information System</td></tr> <tr><td>15.</td><td>MMPO-007: Maintenance Management</td></tr> </tbody> </table>	S. No.	Course Title	1.	MMPC-018: Entrepreneurship	2.	MMPO-008: International Logistics and Supply Chain Management	3.	MMPC-019: Total Quality Management	4.	MMPF-004: Security Analysis and Portfolio Management	5.	MMPM-006: Marketing Research	6.	MMPM-008: Rural Marketing	7.	MMPM-004: International Marketing	8.	MMPF-007: Equity Markets	9.	MMPF-005: International Financial Management	10.	MMPB-002: International Banking Management	11.	MMPO-003: Operations Management	12.	MMPM-007: Integrated Marketing Communication	13.	MMPM-009: Retail Management	14.	MMPO-004: Management Information System	15.	MMPO-007: Maintenance Management
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50.07.02	<i>The School Board approved the course outlines as finalised by the Course Design and Development Committees for different courses of MBA/MBF Programmes.</i>																																
50.08	To consider the panel of Course Writers and Editors for different courses of MBA/ MBF Programmes.																																
50.08.01	The Director presented the item and informed the School Board that, as a part of restructuring of the MBA and MBF programmes, different meetings of the Course Design and Development Committees were conducted to finalize the course contents, the minutes of which were placed as item 50.06 of the agenda for this meeting. The course contents for the following courses were finalized in those meetings and are placed for consideration of the School Board as item 50.07 of the agenda of this meeting. The different panels as recommended by the Course Design and Development Committees for writing and editing (Writers/ Editors) of the following courses are placed for consideration of the School Board:																																


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S. No.	Course Title
1.	MMPC-018: Entrepreneurship
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During the discussions Prof. Anjali C. Ramteke, the Course Coordinator for the course MMPB-002: International Banking Management, informed the School Board that Prof. Rajiv Srivastava whose name was suggested as an expert for course writing has left for his heavenly abode. In view of this she requested for substitution of his name with the new names.

50.08.02 *The School Board approved the panels of Course Writers and Editors for the above courses (except for MMPB-002: International Banking Management) of MBA/MBF programmes as proposed in the agenda. The revised panel for MMPB-002: International Banking Management as approved by the School Board is placed as Annexure 50.02 to the minutes.*

50.09 To consider the Minutes of Meetings of the Doctoral Research Committee (Commerce Discipline).

50.09.01 Prof. Nawal Kishor presented the item and informed the members of School Board that two meetings of the Doctoral Research Committee (Commerce Discipline) were conducted to consider and recommend different issues relating to Research Degree programme as per the details given below:

S. No.	Date of DRC Meeting	Agenda discussed
1.	June 23, 2022	Pre-Submission Seminar by Mr. Gourav Kumar, PHDCOM_173101395 under guidance of Prof. Madhu Tyagi.
2.	July 5, 2022	(i) Presentation of Progress Reports by Antriksha Negi, PHDCOM_173101331. (ii) Course work exemption for Ms. Shailza PHDCOM_202494150 (iii) Interim break for the period of 01.03.2022 to 30.11.2022 for Ms. Jyoti Yadav, PHDCOM_188500808.

	He requested the Board to consider the minutes of the above meetings of the Doctoral Research Committee (Commerce Discipline).
50.09.02	<i>The School Board considered and approved the Minutes of the above meetings of the Doctoral Research Committee (Commerce Discipline).</i>
50.10	To consider the proposal for launching of M.Com. (Online) MCOMOL programme along with the OPA form.
50.10.01	Dr. Anupriya Pandey, the Programme Coordinator, presented the item and informed the School Board that the M.Com Programme has been one of the popular programmes of IGNOU and has been restructured and launched from January 2022 session onwards. She further informed that considering the growing demand for online programmes and to maintain pace with the changing scenario, the Commerce Discipline proposes to offer Master of Commerce (Online) Programme from the July, 2022 session onwards. She also informed the Board that with the approval of Hon'ble Vice Chancellor, a meeting of Programme Design Committee was virtually held on 28.06.2022 at 11.00 a.m. to work out the feasibility and detailed proposal (Concept Note) for launching the M.Com. (Online) programme. The Minutes of the meeting are placed for the consideration of the School Board. Further she informed the Board that, based on the discussions in the meeting, the Faculty of Commerce has prepared the revised Concept Note and prepared the Online Programme Approval (OPA) Form for offering Master of Commerce (Online) (MCOMOL) programme which are placed for the consideration of the School Board. During the discussion it was pointed that the name of Prof. Madhulika P. Sarkar was missing in the minutes of the programme design committee meeting.
50.10.02	<i>School Board approved the Minutes of Programme Design Committee, after incorporating name of Prof Madhulika P. Sarkar in the minutes (<u>Annexure-50.03</u>), along with the Concept Note and the OPA form for offering Master of Commerce (Online) Programme.</i>
50.11	To consider the Scheme of Credit Transfer/ Exemption for different programmes of SOMS, IGNOU, as per the MoU.
50.11.01	The Director, SOMS, presented the item and informed the School Board that the university has entered into an MoU with the Institute of Cost Accountants of India (ICAI) on May 27, 2022 and the matter has already been reported to the School Board on Item No. 50.05. The MoU provides for credit transfer/ exemption of specified courses when the candidates with CMA/ ICWA qualification seek admission into IGNOU programmes.

	He further informed that a meeting was held virtually on June 14, 2022 to work-out the Scheme for Credit Transfer for different programmes. Based on the discussions, Schemes of Credit Transfer/ Exemption of courses from MBA, M.Com. and B.Com. programmes of IGNOU against the CMA/ ICWA qualification acquired from the Institute of Cost Accountants of India (erstwhile Institute of Cost and Works Accountants of India) have been worked out and the same are placed for the consideration of School Board.
50.11.02	<i>After detailed discussion, the School Board approved the Schemes of Credit Transfer/ Exemption for MBA, M.Com, B.Com programmes of IGNOU. The revised Schemes are placed as <u>Annexures 50.04 to 50.06</u> to the minutes.</i>
50.12	To consider the panel of Experts for Course Design and Development Committee for MMPB-003: Electronic Banking and IT in Banks, a course of MBF Programme.
50.12.01	Prof. Anjali C. Ramteke, the Course Coordinator, presented the item and informed the School Board that the School is in the process of restructuring the Master of Business Administration (Banking and Finance) (MBF) programme which is on offer from July 2021 session. Further she informed the Board that a panel of Experts for Course Design and Development Committee meeting for developing MMPB-003: Electronic Banking and IT in Banks, a course of MBF Programme, for consideration of the school Board.
50.12.02	<i>School Board approved the panel of Experts for Course Design and Development Committee for MMPB-003: Electronic Banking and IT in Banks course as proposed.</i>
50.13.	To consider the panel of Experts for Course Design and Development Committees for MCO-15: India's Foreign Trade and Investment, a course of Revised M.Com. programme.
50.13.01	Prof Nawal Kishor presented the item and informed the School Board that the School has restructured the Master of Commerce (MCOM) programme which is on offer from January 2022 session. He further informed that faculty is required to develop/revise/restructure several courses which are part of the above programme. Consequently, the faculty has proposed a panel of Experts for Course Design and Development Committee for MCO-15: India's Foreign Trade and Investment, which is a course of M.Com. (Revised) Programme, for consideration of the School Board.
50.13.02	<i>School Board approved the panel of Experts for Course Design and Development Committees for MCO-15: India's Foreign Trade and Investment course as proposed.</i>

50.14	To consider and approve the Proposal for Decentralisation of Submission and Evaluation of Synopsis for MMPP-001: Project Course.
50.14.01	Prof. Anjali C. Ramteke, the Course Coordinator, presented the item and informed the School Board that the restructured MBA and the MBA (Banking and Finance) Programmes are on offer from July, 2021 session. Subsequently the school also has launched 4 new MBA Programmes in different specialisation areas. With the launch of these programmes there is an increase in the number of learners enrolled. She further informed that presently, the School receives on an average 5000 synopsis per year. The old MBA programme will come to an end in December, 2024. All the students who have enrolled in old MBA programme are also likely to submit their synopsis, the number of which may be more than 30,000. Thus the number of synopsis received is likely to increase substantially in the coming years. She also informed the school board that the learners are supposed to enroll for MMPP-001 in the third semester of the programme, and in order to complete the MBA programme within minimum period i.e. 2 years, the time span available to the students to submit the synopsis, obtain approval of synopsis and submission of project report is only one year. She further informed that keeping in view the above facts, it is anticipated within next one year the number of synopsis submission would increase manifold which may result in the delay in processing and evaluating these synopsis. She further informed that in order to workout a scheme for early and timely approval of synopsis, a three member committee was constituted to propose the draft scheme to decentralise the synopsis submission and evaluation process. The draft scheme prepared by the committee was further discussed in the Faculty Meeting of Management Discipline held on July 4, 2021. She further informed that the 'Scheme to Decentralise the Synopsis Submission and Evaluation Process' proposed by the Faculty of Management is placed for consideration of the School Board. The Director informed that the old MS-100 synopsis will continue to be evaluated at the school itself and the synopsis for the online students shall be submitted and evaluated at the designated/nodal Regional Centres to which the student is attached.
50.14.02	<i>School Board approved the proposal for Decentralisation of Submission and Evaluation of Synopsis for MMPP-001: Project Course as proposed.</i>
50.15	To consider the names of experts as Paper-Setter and Evaluators for BBA(SM) Programme.
50.15.01	Prof. Anjali C. Ramteke, the Programme Coordinator, presented the item and informed the School Board that IGNOU is offering BBA (Services Management)

	(BBASM) Programme in collaboration with Maharashtra Knowledge Corporation Ltd. (MKCL) since January 2020. She further informed that panels of paper setters and evaluators for different courses of ' BBA (Services Management) are placed for consideration of the School Board.
50.15.02	<i>The School Board after discussion modified the Panels and approved the names Paper-Setters and Evaluators for different courses of BBA(SM) programme as placed at Annexure 50.07 to these Minutes.</i>
50.16	To report the approval of Hon'ble Vice Chancellor for keeping the admissions to BCOMFCA and MCOMMAFS Programmes in abeyance.
50.16.01	The Director, SOMS, informed the School Board that the university has entered into an MoU with Institute of Cost Accountants of India (ICAI) on May 27, 2022 for the purpose of granting credit transfer/ exemption to some courses to the students who seek admission into IGNOU programmes, while persuing/ after completing CMA/ ICWA qualifications from ICAI (earstwhile ICWAI) and the matter has already been reported to the School Board on Item No. 50.05. He further informed that as per clause 8 (xv) of the new MoU, once the new MOU is signed the old MoU ceases to exist and the admissions to BCOMFCA and MCOMMAFS programmes need to be put on hold and new mapping of courses has to be developed. In view of this, with the approval of Hon'ble Vice Chancellor the admissions to the BCOMFCA and the MCOMMAFS programmes are kept in abeyance. He also informed that the new Credit Transfer/Exemption Scheme has been worked out, which has already been placed before the School Board at Item No. 50.11 of the agenda of this meeting and the Scheme will be made operational after obtaining the necessary approvals.
50.16.02	<i>School Board noted the matter.</i>
50.17	To report the approval of Hon'ble Vice Chancellor for the names of experts as evaluators for MBA, MBF and BCOM (General) (CBCS) Programmes.
50.17.01	The Director, SOMS, informed the School Board that the School of Management Studies, IGNOU, from time to time revises the panel of Evaluators in order to incorporate the new names and remove the non-functional names. He further informed that in this series, approval of School Board was sought for panels of evaluators for different courses in the MBA/ MBF Programmes (Item No. 49.16) and B.Com. (General) (CBCS) Programme (49.18) in the 49th meeting of the School Board. He further informed that as per the procedure these panels were further submitted to the Hon'ble Vice Chancellor, IGNOU for approval. The Hon'ble Vice chancellor made certain observations which resulted in some modification/deletion of names from the panels of evaluators earlier approved by the School Board. The modified lists were approved by the Vice Chancellor and the same were sent to Registrar, SED for further action at their end.

	He informed the School Board that in view of the above, the modified lists are placed before the School Board for information.															
50.17.02	<i>School Board noted the development.</i>															
50.18	<i>To report the approval of Hon'ble Vice Chancellor for the names of experts as Paper-Setter for BBA(SM) Programme.</i>															
50.18.01	Prof. Anjali C. Ramteke, the Programme Coordinator, presented the item and informed the School Board that IGNOU is offering BBA (Services Management) (BBASM). The first batch of this programme will write their Term-End Examination in June 2022 for the courses of fifth semester. In view of the urgency the names of experts were got approved by the Vice Chancellor as paper setters as per details given below: <table><tr><th>S.No.</th><th>Course</th><th>Name of the Faculty</th></tr><tr><td>1</td><td>BSM-012</td><td>Dr. Leena Singh, Associate Professor, SOMS, IGNOU</td></tr><tr><td>2</td><td>BSM-013</td><td>Dr. Surendra Narendra Patole, Associate Professor, YCMOU, Nashik</td></tr><tr><td>3.</td><td>BSM-014</td><td>Prof. Anjali C. Ramteke, SOMS, IGNOU.</td></tr><tr><td>4.</td><td>BMSA-015</td><td>Prof. Anjali C. Ramteke, SOMS, IGNOU.</td></tr></table>	S.No.	Course	Name of the Faculty	1	BSM-012	Dr. Leena Singh, Associate Professor, SOMS, IGNOU	2	BSM-013	Dr. Surendra Narendra Patole, Associate Professor, YCMOU, Nashik	3.	BSM-014	Prof. Anjali C. Ramteke, SOMS, IGNOU.	4.	BMSA-015	Prof. Anjali C. Ramteke, SOMS, IGNOU.
S.No.	Course	Name of the Faculty														
1	BSM-012	Dr. Leena Singh, Associate Professor, SOMS, IGNOU														
2	BSM-013	Dr. Surendra Narendra Patole, Associate Professor, YCMOU, Nashik														
3.	BSM-014	Prof. Anjali C. Ramteke, SOMS, IGNOU.														
4.	BMSA-015	Prof. Anjali C. Ramteke, SOMS, IGNOU.														
50.18.02	<i>School Board noted the approval of Hon'ble Vice Chancellor for the names of experts as Paper-Setter for the above courses of BBA(SM) programme.</i>															
50.19	To consider the MoU between IGNOU and Institute of Company Secretaries of India (ICSI) scheduled to be held on July 12, 2022.															
50.19.01	Prof. Madhulika P. Sarkar, presented the item and informed the School Board that IGNOU had entered into an MoU with the Institute of Company Secretaries of India (ICSI), on April 23, 2008, for offering collaborative B.Com./M.Com. Programmes. She further informed that the university has discontinued the earlier B.Com. Programme and launched the B.Com. (General) programme under CBCS Scheme. Recently, the school has also revised its M.Com. programme and the same has been launched from January 2022 session onwards. The Collaborative programmes i.e. B. Com (CA&A) and M.Com. (BP&CG) were based on the old B.Com. and M.Com. Programmes. Therefore, the revision of MoU signed on April 23, 2008 is essentially needed. She also informed that a series of meetings were held between the Faculty and the Officials of ICSI and during the discussions it was agreed to sign a fresh generic MoU in order to facilitate credit transfer for the courses completed in the CS qualification when these students take admission in the IGNOU Programmes.															

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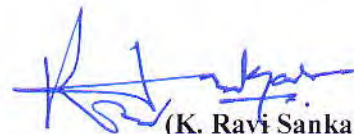
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	She further stated that the new MoU between IGNOU and ICSI is scheduled to be signed on July 12, 2022 and the final draft is placed for consideration of the School Board.
50.19.02	<i>School Board appreciated the initiative and approved the signing of the MoU between IGNOU and Institute of Company Secretaries of India (ICSI) as scheduled on July 12, 2022.</i>

Before the closure of the meeting the Chairman informed the Board that his term as Director of the School is coming to an end on 4th August, 2022 and therefore, this would be his last Board meeting as Chairman. He expressed gratitude to all the Members of the School Board, especially outside members, for their support in all the activities of the School during his tenure as Chairman of the School Board. He also thanked the Vice Chancellor and the Pro Vice Chancellor for their guidance and support during his tenure as Director of the School. He also thanked all the Faculty Members for their support during the period.

The School Board placed on record its appreciation for the initiatives taken by Prof. Ravi Sankar during his tenure as Chairman of the Board.

The meeting ended with the Members thanking the Chair.



(K. Ravi Sankar)

Director &
 Chairman, School Board
 School of Management Studies
 प्रो. के. रवि शंकर / Prof. K. Ravi Sankar
 निदेशक / Director
 प्रबंध अध्ययन विद्यापीठ
 School of Management Studies
 इ.नॉ.रा.मु.वि., मैदान गढ़ी, नई दिल्ली-110068
 IGNOU, Maidan Garhi, New Delhi-110068

REPORT ON THE PROGRESS AND DEVELOPMENT OF SCHOOL OF MANAGEMENT STUDIES DURING THE LAST THREE YEARS

During the last three years (July 2019 to July 2022) School of Management Studies, IGNOU has achieved tremendous progress and remarkable development. It was felt that these landmark achievements of the School and the hard work of the Faculty deserve to be reported in a comprehensive manner to the School Board and recorded.

The following are the details:

1. Programmes Launched:

During the said 3 years period a total of 12 programmes (both new and restructured) have been offered by the School. Out of these 12, eight (8) programmes are new and 4 are completely restructured. Lot of Faculty efforts have gone in developing these programmes in such a short period of time and the Faculty deserves to be complemented for these remarkable achievements. Following are the programmes launched during the period:

Sl. No.	Name of the Programme launched	New/ Revised	Programme Design Committee	Session of Launching Programme
1.	BBA Services Management (BBASM)	New	October 23, 2019	January, 2020
2.	Master of Business Administration (MBA)	Revised	October 19, 2020	January 2021
3.	Master of Business Administration (Banking and Finance) (MBA)	Revised	October 19, 2020	January, 2021
4.	Bachelor of Commerce (Online) (BCOMOL)	New	February 25, 2021	July, 2021
5.	Master of Business Administration (Online) (MBAOL)	New	November 9, 2021	January, 2022
6.	Master of Commerce (MCOM)	Revised	December 14, 2021	January, 2022
7.	BBA (Retailing) (BBARIL)	Revised	July 8, 2021	July 2022
8.	Master of Business Administration (Human Resource Management) (MBAHM)	New	November 9, 2021	July, 2022
9.	Master of Business Administration (Financial Management) (MBAFM)	New	November 9, 2021	July, 2022
10.	Master of Business Administration (Operations Management) (MBAOM)	New	November 9, 2021	July, 2022
11.	Master of Business Administration (Marketing Management) (MBAMM)	New	November 9, 2021	July, 2022
12.	Master of Commerce (Online) (MCOMOL)	New	June 28, 2022	To be offered from July, 2022

During the period all the MBA programmes got the approval of the AICTE.

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2. Course Development:

During the last 3 years the School has developed 98 courses (Work on some of these courses is in progress and shall be completed by December, 2022). The courses developed relate to different programmes of the school. Following are the details:

Sl. No.	Programme	Number of courses Developed during the period
1	MBA/MBF	57
2	BBA (SM)	19
3	BBA (Retailing)	04
4	B.Com (General) (CBCS)	17
5	M.Com.	01
	Total	98

Programme-wise courses developed are given below:

a) MBA /MBF Programmes

1. MMPC-001: Management Functions and Organisational Processes
2. MMPC-002: Human Resources Management
3. MMPC-003: Business Environment
4. MMPC-004: Accounting for Managers
5. MMPC-005: Quantitative analysis for Managerial Applications
6. MMPC-006: Marketing Management
7. MMPC-007: Business Communication
8. MMPC-008: Information Systems for Managers
9. MMPC-009: Management of Machines and Materials
10. MMPC-010: Managerial Economics
11. MMPC-011: Social Processes and Behavioural Issues
12. MMPC-012: Strategic Management
13. MMPC-013: Business Law
14. MMPC-014: Financial Management
15. MMPC-015: Research Methodology for Management Decisions
16. MMPC-016: International Business Management
17. MMPC-017: Advanced Strategic Management
18. MMPC-018: Entrepreneurship
19. MMPC-019: Total Quality Management
20. MMPH-001: Organisational Design and Development
21. MMPH-002: Human Resource Development
22. MMPH-003: Human Resource Planning
23. MMPH-004: Industrial and Employment Relations
24. MMPH-005: Managing Change in Organisations
25. MMPH-006: Organizational Dynamics
26. MMPH-007: Compensation and Rewards Management
27. MMPH-009: International Human Resource Management
28. MMPF-001: Working Capital Management
29. MMPF-002: Capital Investment and Financing Decisions
30. MMPF-003: Management Control Systems
31. MMPF-004: Security Analysis and Portfolio Management

32. MMPF-005: International Financial Management
33. MMPF-006: Management of Financial Services
34. MMPF-007: Equity Markets
35. MMPF-011: Management of Insurance Services
36. MMPB-001: Bank Financial Management
37. MMPB-002: International Banking Management
38. MMPB-004: Risk Management in Banks
39. MMPB-005: Marketing of Financial Services
40. MMPB-006 Corporate Governance in Banks and Financial Sector
41. MMPM-001: Consumer Behaviour
42. MMPM-002: Sales Management
43. MMPM-003: Product and Brand Management
44. MMPM-004: International Marketing
45. MMPM-005: Marketing of Services
46. MMPM-006: Marketing Research
47. MMPM-007: Integrated Marketing Communication
48. MMPM-008: Rural Marketing
49. MMPM-009: Retail Management
50. MMPO-001: Operations Research
51. MMPO-002: Project Management
52. MMPO-003: Production Management
53. MMPO-004: Management Information Systems
54. MMPO-005: Logistics and Supply Chain Management
55. MMPO-006: Material Management
56. MMPO-007: Maintenance Management
57. MMPO-008: International Logistics and Supply Chain Management

b) BBA (SM) jointly with MKCL

1. BSM – 001: Fundamentals of Management
2. BSM – 002: Basics of Marketing
3. BSM – 003: Written Communication Skills
4. BSMA – 001: Basic IT Skills
5. BSM – 004: Foundation of Services Management
6. BSM – 005: Focus on the Customer
7. BSM – 006: Understanding Customer Requirements
8. BSMA – 002: Communication and Soft Skills
9. BSM – 007: Understanding Human Behaviour
10. BSM – 008: Basic Quantitative Techniques
11. BSMA – 003: Advance IT Skills
12. BSM – 009: Introduction to Service Operations
13. BSM – 010: Service Design
14. BSM – 011: Service Quality and Improvement
15. BSMA – 004: Accounting as Information System
16. BSM – 012: Economy and Services
17. BSM – 013: Delivering and Performing Service
18. BSM – 014: Managing Service Operations - I
19. BSMA – 005: Data Processing and Reporting

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c) **BBA (Retailing) (BBARIL) jointly with RAI**

1. BRL-001: Overview of Retailing
2. BRL-007: Store Operations
3. BRL-002: Introduction to Retail Marketing
4. BRL-003: Retail Management Perspectives and Communication

d) **B.Com.(General) (CBCS)**

1. BCOC-133: Business Law
2. BCOC-134: Business Mathematics and Statistics
3. BCOC-135: Company Law
4. BCOC-136: Income Tax Law and Practices
5. BCOC-137: Corporate Accounting
6. BCOC-138: Cost Accounting
7. BCOS-183: Computer Applications in Business
8. BCOS-184: E-Commerce
9. BCOS-185: Entrepreneurship
10. BCOS-186: Personal Selling and Salesmanship
11. BCOLA-138: Business Communication
12. BCOE-141: Principles of Marketing
13. BCOE-142: Management Accounting
14. BCOE-143: Fundamentals of Financial Management
15. BCOE-144: Office Management and Secretarial Practices
16. BCOG-171: Principles of Micro Economics
17. BCOG-172: Indian Economy

e) **M.Com**

1. MCO-021: Managerial Economics (Hindi version)

3. **MOU Signed for Academic Collaborations:**

During this period, on the initiative of the School, the University has entered in total 5 MOUs for academic collaborations with the following organizations:

- MOU between IGNOU and the MKCL signed on 17.10.2019
- MOU between IGNOU and ICSI signed on 19.11.2020
- MOU between IGNOU and RAI signed on 02.03.2021
- MOU between IGNOU and ICAI signed on 27.05.2022
- MOU between IGNOU and ICSI (to be signed on 12.07.2022)

4. **Meetings of Doctoral Research Committee:**

During the period, a total of 42 Doctoral Research Committee meetings (14 for Management Discipline and 28 for Commerce Discipline) were held.

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5. M.Phil./ Ph.D. submitted:

During the period, a total of 23 students submitted their final Dissertations/ Theses for their research degree programmes in Commerce and Management Disciplines as per the details given below:

Ph.D. (Management)	Ph.D. (Commerce)	M.Phil. (Commerce)
Ms. Pooja Sharma	Ms. Anju Kahal	Ms. Priyanka Mavi
Mr. Sachin Gupta	Ms. Divya Chaudhary	Ms. Varsha Choudhary
Mr. Nikhil Kant	Mr. Ankur Bharadwaj	Ms. Shailza
Lt. Gen. I.S. Ghuman	Mr. Amit Arora	Ms. Shalu
	Mr. Jatin Vaidya	
	Ms. Shilpa Bidani	
	Ms. Shivani Vaid	
	Ms. Shelly Oberoi	
	Ms. Baljeet Kaur	
	Ms. Anupriya Arora	
	Ms. Poonam Rautela	
	Ms. Rekha Gupta	
	Ms. Ritika	
	Ms. Ruhani Behal	
	Ms. Deepika Verma	

6. School Board Meetings:

A total of 8 School Board meetings (including 50th) were held during the last three years.

7. Moderation Committee meetings:

More than 70 meetings of Moderation Board were held during the period of last three years.

8. Swayam courses:

The School has developed 16 (sixteen) standalone Swayam courses in both Commerce and Management studies. These courses are very popular and large number of learners joined these courses on Swayam Platform. The following are the courses:

1. BCOC-131: Financial Accounting
2. BCOC-132: Business Organisation and Management
3. BCOC-133: Business Law
4. BCOC-134: Business Mathematics and Statistics
5. BCOC-136: Income Tax Law and Practice
6. BCOE-141: Principles of Marketing
7. BCOLA-138: Business Communication
8. BCOS-183: Computer Application in Business
9. BCOS-184: E-Commerce
10. BCOE-144: Office Management and Secretarial Practices

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11. MCO-03: Research Methodology and Statistical Analysis
12. MCO-05: Accounting for Managerial Decisions
13. MS -02: Management of Human Resources
14. MS-21: Social Processes and Behaviour Issues
15. BMS-001: Introduction to NGO Management
16. BMS-002: Management Functions

9. Internship for BBA (Retailing) Programme:

Two internship fairs for BBA (Retailing) were conducted during the period (one in 2019 and the second in 2022).

In the internship fair organized in December 2019, nineteen (19) retail companies and approximately 260 students of BBA (Retailing) Programme appeared for interview out of which about 180 students were selected by the companies. Highest amount of Rs. 18,000/- p.m. was offered to students as stipend by the companies.

In the second internship fair organized in June, 2022, twenty two (22) retail companies and approximately 330 students of BBA (Retailing) Programme appeared for interview out of which 200 students were selected by the companies. Highest amount of Rs. 25,000/- p.m. was offered as stipend by the Nike.

10. Faculty:

Retirements: During the period following three faculty members of the school superannuated/ opted for VRS:

1. Prof. N.V. Narasimham
2. Prof. Kamal Yadava
3. Dr. Gopal Jadhav

Appointments: The following four new faculty members joined the school during the period:

1. Prof. Rajeev Kumar Shukla, Professor in Management
2. Dr. Venkathiah Chittipaka, Associate Professor in Management
3. Dr. N. Rajendra Prasad, Assistant Professor in Commerce
4. Mr. Saurabh Jain, Assistant Professor in Management

Promotions: The following faculty members of the school have been promoted under the CAS Scheme during the period:

1. Prof. Anjali C. Ramteke (Associate Professor to Professor)
2. Prof. Subodh Kesharwani (Associate Professor to Professor)
3. Prof. Madhulika P. Sarkar (Associate Professor to Professor)
4. Prof. Rashmi Bansal (Associate Professor to Professor)
5. Dr. Leena Singh (Assistant Professor to Associate Professor)
6. Dr. Anupriya Pandey (Assistant Professor to Associate Professor)

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From the information presented above it can be seen that the School has made tremendous progress during the last 3 years, despite the Corona pandemic. All this was possible because of the unstinted support and continuous encouragement by the Honorable Vice Chancellor, Prof. Nageshwar Rao, and the full cooperation extended by Prof. R. P. Das, Pro Vice Chancellor, who is in-charge of the School.

The Faculty of the School has undertaken these tasks with a missionary spirit and worked hard to complete these assignments. This shows their commitment towards the students and the University.

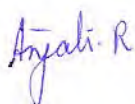
At a Glance		
Sl.No.	Activity	Number
1.	Programmes Launched	12
2.	Course Development	98
3.	MoUs Signed	05
4.	School Board Meetings Convened	08
5.	Moderation Committee Meetings	70
6.	Ph.D. theses Submitted	19
7.	M.Phil. Dissertations Submitted	04
8.	DRC Meetings	42
9.	Swayam Courses	16
10.	Internship Fairs	02


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 निदेशक (प्र.अ.वि.) / Director (S.A.V.)

MMPB-002: International Banking Management

Block/Unit	Title	Unit Writers
Block –I	International Banking: An Overview	
Unit-1	Introduction to International Banking	Prof. Deepak Tandon International Management Institute New-Delhi Email: deepaktandon@imi.edu
Unit - 2	International Trade Financing	
Unit-3	International Financial Markets, Instruments and Institutions	
Block -II	International Banking Regulations & Issues	
Unit- 4	International Regulatory Framework	Prof. Nagaraju Associate Professor National Institute of Bank Management, Pune Email: nagaraju@nibmindia.org
Unit-5	Foreign Exchange Management Act	
Unit-6	Accounting Issues in International Banking	
Block -III	International Banking Operations Management	
Unit- 7	Raising of Resources	Prof. Rabinarayan Panda Former Faculty NIBM
Unit-8	Deployment of Resources	Prof. Anjali. C. Ramteke
Unit- 9	Treasury Management	Ramesh Kshirsagar Former General Manager Bank of Maharashtra
Unit- 10	Forex Management	
Block-IV	Special Issues	
Unit- 11	Risk Management in International Banking	Dr. Niti Nandini Chatnani Indian Institute of Foreign Trade, New-Delhi Email: nitinandini@iift.edu
Unit- 12	Technology and International Banking	
Unit-13	Innovations in International Banking	
Unit – 14	Emerging Trends and Issues	

Editor: Prof. Nagaraju, NIBM, Pune



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Indira Gandhi National Open University
Maidan Garhi, New Delhi – 110068.

School of Management Studies

**Revised Minutes of the Programme Design Committee for offering M.Com (Online)
Programme held on June 28th, 2022 through virtual mode.**

A meeting of the Programme Design Committee for offering M.Com (Online) Programme was held on June 28, 2022 at 11.30 a.m. through virtual mode.

The following members were present:

1. Prof. K. Ravi Sankar, Director, School of Management Studies, IGNOU - (in Chair)
2. Prof. Archana Chandra, Head and Dean, Department of commerce, PRS University, Prayagraj, Uttar Pradesh
3. Prof. B.K. Singh, Department of Commerce, Banaras Hindu University, Varanasi, Uttar Pradesh
4. Prof. D.Chennappa, Department of commerce, Osmania University, Hyderabad
5. Prof. Amit Kumar singh, Department of commerce, Delhi School of Economics, University of Delhi, New Delhi
6. Prof. Nawal Kishor, SOMS, IGNOU
7. Prof. Madhu Tyagi, SOMS, IGNOU
8. Prof. M.S.S Raju, SOMS, IGNOU
9. Prof. Subodh Kesharwani, SOMS, IGNOU
10. Prof. Rashmi Bansal, SOMS, IGNOU
11. Prof. Madhulika P. Sarkar, SOMS, IGNOU
12. Dr. Rajendra Prasad, Assistant Professor, SOMS, IGNOU
13. Dr. Anupriya Pandey, Associate Professor, SOMS, IGNOU (Programme Coordinator)

Prof. Ravi Sankar, Director of the School, welcomed the External Experts and the Faculty of the school to the meeting. He explained the members about the university and the school. After a formal introduction of the members, the Chairperson explained the members the agenda and the purpose of the meeting.

Subsequently, Dr. Anupriya Pandey presented the proposed concept note of M.Com. (Online) Programme. The committee discussed the Concept Note in detail and appreciated the initiative. The concept note after incorporating the suggestions is placed at Annexure -1.

The Chairperson thanked the Members for attending the meeting and offering their valuable time and inputs.

The Meeting ended with thanks to the Chair.


प्रो. के. रवि शंकर / Prof. K. Ravi Sankar
निदेशक (प्र.अ.वि.) / Director (SOMS)


(Dr. Anupriya Pandey)

CONCEPT NOTE

Annexure-1

Name of the Programme : Master of Commerce (Online)

Proposed Programme Code : MCOMOL

Rationale:

M.Com Programme has been one of the popular and most demanded programmes of IGNOU because of its quality of study materials, flexibility, up to date content and ability to exceed the expectations of all stakeholders etc. With the advent of novel pedagogical developments in the field of commerce and business studies education, Commerce Discipline restructured the entire M.Com programme.

In the recent times, there has been growing demand for online programmes. To maintain pace with the changing scenario, the Commerce Discipline proposes to offer Master of Commerce (Online) Programme.

Eligibility:

Passed Bachelor Degree of Minimum 3 years duration.

Duration:

The minimum duration of the programme is 2 years and the maximum is 4 years

Medium of Instruction : English

Credits : 80

'Credit System' is followed for this programme. Each credit amounts to 30 hours of study comprising all learning activities. The total credit weightage of this programme is 80 credits including Project Work.

Programme Structure:

In order to get an MCOM degree a student has to complete 15 courses as follows:

- (a). Ten (10) Core courses
- (b). four (04) specialisation courses
- (c). One (01) Project course (equivalent to 01 course of 6 credits)

- Semester system is followed in this programme

Semester-wise Course Offerings for Registration/ Re-registration

1st Semester

Sr. No.	Core / Specialization Courses	Course Code	Course Name	Credits
1.	Core Course	MCO-01	Organization Theory and Behavior	6
2.	Core Course	MCO-04	Business Environment	6
3.	Core Course	MCO-05	Accounting for Managerial Decisions	6
4.	Core Course	MCO-021	Managerial Economics	4
Total Credits				22

2nd Semester

Sr. No.	Core / Specialization Courses	Course Code	Course Name	Credits
1.	Core Course	MCO-6	Marketing Management	6
2.	Core Course	MCO-22	Quantitative Analysis for Managerial Applications	4
3.	Core Course	MCO-23	Strategic Management	4
4.	Core Course	MCO-24	Business Ethics and CSR	4
Total Credits				18

3rd Semester

Sr. No.	Core / Specialization Courses	Course Code	Course Name	Credits
1.	Core Course	MCO-03	Research Methodology and Statistical Analysis	6
2.	Core Course	MCO-07	Financial Management	6
3.	Specialisation	IBO- 02	International Marketing Management	6
4.	Specialisation	MCO -015	India's Foreign Trade and Investment	4
Total Credits				22

4th Semester

Sr. No.	Core / Specialization Courses	Course Code	Course Name	Credits
1.	Specialisation	IBO-01	International Business Environment	6
2.	Specialisation	IBO- 06	International Business Finance	6
3.	Compulsory		Project	6
Total Credits				18

Table 2: Broad overview of the programme structure

Type of Course/Semester	1st Semester	2nd Semester	3rd Semester	4th Semester	Total No. of courses
Core Courses	4	4	2	Nil	10
Specialisation Courses	-	-	2	2	4
Project Work	-	-	-	1 (6 credits)	1
Total courses/Credits	4 (22 Credits)	4 (18 Credits)	4 (22 Credits)	3 (18 Credits)	15

Fee Structure:

A total of Rs. 9000/- per year

Registration

Though this is a semester-wise programme, the registration will be done year-wise to facilitate the logistic operations. The student has to re-register for the 2nd year courses when it is offered by the University. The validity of each course would expire on completion of the maximum duration of the programme i.e., 4 years.

Exit Options

After completion of the first two semesters (40 credits) of specified courses of those two semesters (i.e., 1st and 2nd), an exit option may be provided to students, at their specific request only, resulting in award of Post Graduate Diploma in Business Studies (PGDBS).

Learner Support:

The following teaching learning resources will be made available for each of the course to the students as per the "*Guidelines for offering online programmes*":

- Self Study Material in Digital Form will be provided
- Synchronous mentoring and continuous Assessment will be provided by the specified Regional Centres using the services of already approved senior Counsellors.
- Asynchronous counseling/ mentoring will be made available by the Faculty of the School. Faculty can use available resources of the university/ swayam Prabha, and other sources. Existing OER materials can also be used for this purpose.

Project Work:

The project will be of six credits. Students can submit their synopsis and the project report through online mode.

Evaluation:

The evaluation system of the programme for all the courses, except the project course, is based on two components:

- Continuous Assessment component (weightage 30%):**
Assignments will be made available to the students and they need to submit them to the specified Regional Centres through LMS.
- Term End Examination (weightage 70%):**

For appearing in the Examination, every student has to submit an Examination form and submit the requisite fee before the due dates specified.

It is proposed to conduct both pen and paper and online term end examination.

A student has to get a minimum of 40 percent marks in assessment

The following will be the scheme of evaluation and awarding divisions:

1 st Division	: 60% and above
2 nd Division	: 50% to 59%
Pass	: 40% to 49%
Unsuccessful	: Below 40%

For Project course the evaluation is based on the project report submitted by the student.

Timeframe for launch:

It is proposed to launch this programme from July, 2022.

Scheme of Credit Transfer /Exemption from MBA/ MBAOL/ MBAFM/MBAHR/MBAOM/ MBAMM/ MBF programmes of IGNOU against the ICWA/CMA qualification acquired from Institute of Cost Accountants of India (erstwhile Institute of Cost and Works Accountants of India)

An MOU was signed between the IGNOU and ICAI (erstwhile ICWAI) on 27th May, 2022. In the MOU a provision for granting credit transfer of the courses completed from the ICAI in the programmes of IGNOU was made.

Subsequently, a meeting was arranged with the Faculty of the School of Management Studies, IGNOU, and the Officials from the Institute on June 14, 2022 to work out the details of the Scheme of Credit Transfer.

Following are the details:

- It was agreed that IGNOU shall give credit transfer/ exemption in MBA/MBAOL/MBAFM programmes of IGNOU for the following courses if the candidate completes CMA/ICWA within the maximum duration of the IGNOU programmes in which s/he is seeking admission.
- The candidates who want to join these programmes need to take admission into any of the above programmes like any other candidates.
- Candidates can take admission into these programmes during her/his course of study of CMA like any other candidate and can submit her/his CMA certificate after completion and get the credit transfer. In case these students are unable to complete the CMA qualification s/he can still complete their MBA Degree by completing all the requisite courses (including the exempted courses).
- Out of the 28 courses of different MBA programmes credit transfer/ exemption will be granted as per the following details:

a) For MBA(with Finance specialization) /MBAOL (with Finance specialization)/ MBAFM programmes:

1. MMPC-004: Accounting for Managers
2. MMPC-005: Quantitative Analysis for Managerial Applications
3. MMPC-009: Management of Machines and Materials
4. MMPC-013: Business Law
5. MMPC-014: Financial Management
6. MMPF-002: Capital Investment and Financing Decisions
7. MMPF-003: Management Control Systems

b) *For MBA (with HR, MM, OM, SM specializations) MBAOL (with HR, MM, OM, SM specializations) MBF/MBAHM/MBAMM/MBAOM Programmes:*

1. MMPC-004: Accounting for Managers
 2. MMPC-005: Quantitative Analysis for Managerial Applications
 3. MMPC-009: Management of Machines and Materials
 4. MMPC-013: Business Law
 5. MMPC-014: Financial Management
- The eligibility, duration of the programme, Fee, and other rules and regulations of these candidates will remain same as that of other candidates.
 - The students need not write either assignments or term end examinations for the above courses which have credit transferred/exempted.
 - They will have to pay the full programme fee. However, they need not pay the fee for seeking credit transfer.
 - The overall grade of the student will be calculated on the basis of the courses completed from IGNOU only and the average score/ grade of these Courses (the courses completed from IGNOU) will be entered against each of the courses which are exempted.
 - Candidates having only CMA/ ICWAI Qualifications and do not fulfill the eligibility qualifications for the respective programmes cannot seek admission.


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**Scheme of Credit Transfer /Exemption from Master of Commerce (M.COM)/
Master of Commerce (online) (MCOMOL) Programmes of IGNOU against
the ICWA/CMA qualification acquired from Institute of Cost Accountants of
India (erstwhile Institute of Cost and Works Accountants of India)**

An MOU was signed between the IGNOU and ICAI (erstwhile ICWAI) on 27th May, 2022. In the MOU a provision for granting credit transfer of the courses completed from the ICAI in the programmes of IGNOU was made.

Subsequently, a meeting was arranged with the Faculty of the School of Management Studies, IGNOU, and the Officials from the Institute on June 14, 2022 to work out the details of the Scheme of Credit Transfer.

Following are the details:

- It was agreed that IGNOU shall give credit transfer/ exemption in Master of Commerce (MCOM)/ Master of Commerce (online) (MCOMOL) programmes of IGNOU for the following courses if the candidate completes CMA/ICWA within the maximum duration of the IGNOU programmes in which s/he is seeking admission.
- The candidates who want to join these programmes need to take admission into any of the above programmes like any other candidates.
- Candidates can take admission into these programmes during her/his course of study of CMA like any other candidate and can submit her/his CMA certificate after completion and get the credit transfer. In case these students are unable to complete the CMA qualification s/he can still complete their MCOM/MCOMOL Degree by completing all the requisite courses (including the exempted courses).
- Credit transfer/ exemption will be granted from the following courses of MCOM/MCOMOL Programmes:
 1. MCO-05: Accounting for Managerial Decision
 2. MCO-07: Financial Management
 3. MCO-22: Quantitative Analysis for Managerial Applications
- The eligibility, duration of the programme, Fee, and other rules and regulations of these candidates will remain same as that of other candidates.
- The students need not write either assignments or term end examinations for the above courses which have credit transferred/exempted.
- They will have to pay the full programme fee. However, they need not pay the fee for seeking credit transfer.

- The overall grade of the student will be calculated on the basis of the courses completed from IGNOU only and the average score/ grade of these Courses (the courses completed from IGNOU) will be entered against each of the courses which are exempted.
- Candidates having only CMA/ ICWAI Qualifications and do not fulfill the eligibility, qualifications for the respective programmes cannot seek admission.


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Scheme of Credit Transfer /Exemption from Bachelor of Commerce (B.Com.)/ Bachelor of Commerce (online) (BCOMOL) Programmes of IGNOU against the ICWA/CMA qualification acquired from Institute of Cost Accountants of India (erstwhile Institute of Cost and Works Accountants of India)

An MOU was signed between the IGNOU and ICAI (erstwhile ICWAI) on 27th May, 2022. In the MOU a provision for granting credit transfer of the courses completed from the ICAI in the programmes of IGNOU was made.

Subsequently, a meeting was arranged with the Faculty of the School of Management Studies, IGNOU, and the Officials from the Institute on June 14, 2022 to work out the details of the Scheme of Credit Transfer.

Following are the details:

- It was agreed that IGNOU shall give credit transfer/ exemption in Bachelor of Commerce (BCOM.), Bachelor of Commerce (online) BCOMOL programmes of IGNOU for the following courses if the candidate completes CMA/ICWA within the maximum duration of the IGNOU programmes in which s/he is seeking admission.
- The candidates who want to join this programme need to take admission into any of the above programmes like any other candidates.
- Candidates can take admission into these programmes during her/his course of study of CMA like any other candidate and can submit her/his CMA certificate after completion and get the credit transfer. In case these students are unable to complete the CMA qualification s/he can still complete their B.COM/BCOMOL Degree by completing all the requisite courses (including the exempted courses).
- Credit transfer/ exemption will be granted from the following courses of B.COM/BCOMOL Programmes:
 1. BCOC-131: Financial Accounting
 2. BCOC-133: Business Law
 3. BCOC-135: Company Law
 4. BCOC-136: Income Tax Law and Practice
 5. BCOC-137: Corporate Accounting
 6. BCOC-138: Cost Accounting
 7. BCOE-143: Fundamentals of Financial Management
 8. BCOG-171: Principles of Micro Economics
 9. BCOG-172: Indian Economy
- The eligibility, duration of the programme. Fee, and other rules and regulations of these candidates will remain same as that of other candidates.

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- The students need not write either assignments or term end examinations for the above courses which have credit transferred/exempted.
- They will have to pay the full programme fee. However, they need not pay the fee for seeking credit transfer.
- The overall grade of the student will be calculated on the basis of the courses completed from IGNOU only and the average score/ grade of these Courses (the courses completed from IGNOU) will be entered against each of the courses which are exempted.
- Candidates having only CMA/ ICWAI Qualifications and do not fulfill the eligibility qualifications for the respective programmes cannot seek admission.


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